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PROJECT MANAGEMENT | PM-023

Program Management Professional (PgMP)

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Course content

Why Attend

Why Attend Organizations increasingly rely on programs to deliver strategic objectives, manage transformational initiatives, and realize business benefits. This course provides participants with the knowledge, tools, and best practices required to manage complex programs, align initiatives with organizational strategy, optimize benefits realization, and prepare for the Program Management Professional (PgMP) certification.

Course Methodology The course combines interactive presentations, workshops, case studies, program management simulations, group discussions, practical exercises, examination preparation activities, and real-world program management scenarios.

Course Objectives By the end of this course, participants will be able to:

- Understand the principles and framework of program management
- Align programs with organizational strategy and business objectives
- Develop and manage program governance and stakeholder engagement processes
- Plan, deliver, and monitor program benefits effectively
- Manage program risks, resources, finances, and communications
- Apply program lifecycle management methodologies
- Prepare for the PgMP certification examination

Target Audience

- Program managers
- Senior project managers
- PMO managers and directors
- Portfolio managers
- Strategic planning professionals
- Business transformation leaders



Course content

Target Audience

• Professionals preparing for PgMP certification

Target Competencies

• Program management

• Benefits realization management

• Strategic alignment

• Program governance

• Stakeholder management

• Risk management

• Leadership and decision-making

• Organizational transformation

Course outline

Day 1: Foundations of Program Management

• Understanding the Program Management Professional (PgMP) framework and certification structure

• Exploring program management concepts, terminology, and organizational value

• Understanding the responsibilities and competencies of successful program managers

• Examining the relationship between strategy, portfolios, programs, projects, and operations

• Understanding how programs contribute to business value and organizational success

• Reviewing the guiding principles and best practices of program management

Day 2: Strategic Alignment and Program Performance Management

• Understanding program performance domains and their role in program success

• Maintaining alignment between program objectives and organizational strategy



Course content

Course outline

• Developing effective program charters and governance foundations

• Creating program management plans and risk management approaches

• Managing benefits realization and value delivery throughout the program lifecycle

• Promoting collaboration among program components and stakeholders

• Coordinating activities across projects and operational functions within programs

Day 3: Stakeholder Engagement, Governance, and Program Lifecycle

• Identifying and analyzing program stakeholders and their expectations

• Developing stakeholder engagement and communication strategies

• Managing stakeholder relationships throughout the program lifecycle

• Understanding governance frameworks and oversight mechanisms

• Designing and implementing effective program governance structures

• Reviewing the phases of the program lifecycle from initiation through closure

• Understanding key deliverables and decision points across program phases

Day 4: Program Definition and Delivery Management

• Managing program integration and supporting infrastructure requirements

• Planning and executing program definition activities effectively

• Managing program changes and maintaining alignment with strategic objectives

• Coordinating communication and information management processes

• Managing program finances, budgets, and resource allocation

• Overseeing procurement, quality, scope, schedule, and risk management activities

• Ensuring effective coordination among program components and stakeholders

Day 5: Program Closure and Organizational Transition



Course content

Course outline

- Managing financial closure and final program accountability activities
- Archiving program information and transferring knowledge assets
- Completing procurement and contractual closure processes
- Transitioning resources, deliverables, and operational ownership effectively
- Managing residual risks and organizational transition activities
- Capturing lessons learned and applying continuous improvement practices
- Final review, simulated examination, and PgMP certification preparation



Seminar dates

Available seminar dates

Live dates and pricing for Program Management Professional (PgMP) generated from the course details page.

Date	Location	Format	Fee
18 - 22 January 2027	Amsterdam - Netherlands	Classroom	**€3,040.-**
15 - 19 February 2027	London - U.K	Classroom	**€3,360.-**
15 - 19 March 2027	Istanbul - Turkey	Classroom	**€2,240.-**
19 - 23 April 2027	Vienna - Austria	Classroom	**€3,600.-**
17 - 21 May 2027	Barcelona - Spain	Classroom	**€2,560.-**
21 - 25 June 2027	Paris - France	Classroom	**€3,600.-**
19 - 23 July 2027	Frankfurt - Germany	Classroom	**€2,720.-**
16 - 20 August 2027	Barcelona - Spain	Classroom	**€2,560.-**
20 - 24 September 2027	Amsterdam - Netherlands	Classroom	**€3,360.-**
18 - 22 October 2027	London - U.K	Classroom	**€3,360.-**
15 - 19 November 2027	Istanbul - Turkey	Classroom	**€2,800.-**
20 - 24 December 2027	Vienna - Austria	Classroom	**€3,920.-**

Live online option	Online delivery is available at €1,850.-.