











( 5 Days Training Course )





#### Why Attend

The overall aim of this course is to provide participants with the knowledge, concepts and skills needed to perform all tendering tasks. The course covers each step of the tendering processes and procedures as well as the different techniques and approaches used in evaluating the bids.

Participants in this interactive course will learn essential tools and techniques used in analyzing submitted bids including preliminary examination, technical evaluation and commercial evaluation.

#### **Course Methodology**

This course relies on the use of individual and group exercises aimed at helping participants learn all key activities in contract management. The course also features the use of a number of case studies and presentations by participants followed by discussions. In addition, this course incorporates pre and post testing.

#### **Course Objectives**

#### By the end of the course, participants will be able to:

List the contracting stages from setting the scope of work to awarding the contract
Outline the main objectives for the tendering process and recognize other alternative contracting methods
Prepare the tendering strategy, determine the sourcing method and scope of work of the project, and plan the evaluation
process of the bidders

Evaluate in-depth the process of preparing tenders and selecting potential contractors

Identify preliminary, technical and commercial evaluation procedures and apply several methodologies using criteria, weights and scoring protocols to optimize bidder's selection process

#### **Target Competencies**

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Contract preparation
Writing scope of work
Preparing contract plan
Determining pricing strategy
Understanding tendering process
Evaluating bids

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## **Course Outline**

#### Overview of contracting and tendering

Definition of a contract Stages in contracting Preparation and tendering Award and administration Defining tendering Purpose of tendering Alternatives of tendering

#### **Objectives of tendering**

Tendering process Contracting methods Competitive bidding Competitive proposals Reverse auction

#### **Tendering preparation**

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Identifying requirements
Setting scope of work
Planning the evaluation process
Identifying suppliers
Developing tender documents
Invitation to tender
Terms and conditions
Tender briefing
Receiving and opening bids

#### Commercial and financial consideration

Contract pricing, fixed price, cost plus, unit price and measured work Special forms of contracting Payment terms
Value for money
Whole life costing
Most Economically Advantageous Tender (MEAT)
Contractor's strategy
Bid and no-bid decision

#### Tender evaluation and award

Evaluation process
Preliminary examination of bids
Detailed examination of bids
Rating scale
Scoring protocol
Compliance matrix
Technical bid scoring
Evaluation report
Awarding of contract
Post award conference
Debriefing unsuccessful bidders
Mistakes and protests

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Typical interventions are to accelerate performance, execute strategy and embed capability and change. Our programmes are part of the core curriculum in many of our client's corporate universities, and our leadership development programmes have over 300,000 executive alumni. Methodologies are based on more than 100 corporate turnarounds and performance acceleration assignments in FTSE 100 and Fortune 500 companies. Austria, Belgium, Brazil, Canada, China, Colombia, Denmark, Finland, France, Germany, Italy, Mexico, Norway, Poland, Portugal, Russia, Serbia, South Africa, Spain, Sweden, The Netherlands, UK, Uruguay, and the USA.



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