



Why Attend

Writing human resources policies and procedures is both an art and a science. Historically, human resources departments have resorted to outsourcing this function to professionals who have specialized in this arena. This course will equip you with the knowledge and skills you need to complete this challenging task in-house. If you still decide to outsource this activity, you will benefit from this course by learning how to ensure the policies and procedures produced by the third party are written in the right manner for your organization.

Course Methodology

The course is workshop-based consisting of brief presentations by the consultant followed by numerous case studies and team based-activities. The course also relies on round table discussions and presentations of work completed to ensure learning and retention of knowledge.

Course Objectives

By the end of the course, participants will be able to:

List all human resources functions and responsibilities and identify their contributions to organizational success Explain the difference between policies, processes and procedures

Apply appropriate HR policies and procedures writing techniques

Describe the purpose and usefulness of human resources policies and procedures

Develop human resources policies and procedures

Target Audience

Professionals working in human resources planning or human resources administration who are directly responsible for developing HR policies and procedures. This course is also suitable for human resources managers who wish to sharpen their skills in writing HR policies and procedures.

Target Competencies

Human resource management
Policies and procedures
Business writing
System thinking
Flowchart development
Human Resources Management Systems



Course Outline

Human resources management

Towards a modern definition
The main functions in HR management
Competency-based HR management
HR deliverables: a model for multiple roles
HR as business partner

HR competencies: moving from traditional HR to strategic HR

The strategic role of human resources

The evolution of HR into a strategic function Steps to building the strategic role of human resources Policies and procedures as the cornerstone in strategizing human resources

Basic writing tips

Writing in an impersonal style
Organizing paragraphs and sentences
Using simple, specific and positive language
Using active verbs
Applying easy and effective grammatical rules
The gunning fox index for writing complexity

Human resources policies and procedures

Nature and importance of policies and procedures
Policies versus procedures
Why are HR policies and procedures required?
Expressing values in HR policies and procedures
Importance of statutory inclusions
Formulating HR policies and procedures
A partial list of policies
Contents and sections of a policy
Practical policy writing activities



Course Outline

Development of human resources procedures

Defining processes and procedures
Differences between processes and procedures
Considerations in developing processes and procedures
Building your process
Use of flowchart symbols
Writing detailed procedures to support process maps
Main considerations in developing HR procedures
The development process
Developing HR procedures – practical application

Human Resources Management Systems (HRMS)

Introduction and briefing
Relating HRMS to policies and procedures
The various applications
Oracle human resources management system
Sap human resources management system
Other options