





Why Attend

Month and year-end closings are the ultimate processes of finance where the efforts spent during the period materialize in accurate and timely reports. It is important that such valuable information is developed at a cost that is justified by the benefits gained. Hence, organizations need to always identify inefficiencies in the closing process and apply continuous improvement. This course provides several tools for process analysis and improvements related to closing the books quickly and efficiently.

Course Methodology

This course focuses on exercises, case studies, and individual and group presentations based on the issues and challenges facing the participants.

Course Objectives

By the end of the course, participants will be able to:

Describe the different types of closing and list the main activities in the closing cycle
Utilize assessment tools to pinpoint the disconnect between finance and internal users
List the steps needed to carry on process improvements in finance and identify the need for closing process redesign
Practice using process maps to identify closing inefficiencies and present improvement recommendations
Apply best practices and enhance the monthly closing procedures

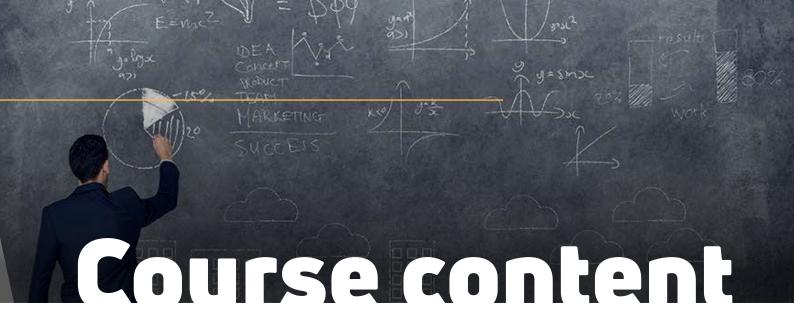
Target Audience

Accountants, finance managers, financial controllers, management accountants, general ledger accountants, accounts receivable and accounts payable accountants, senior accountants and assistant accountants.

Target Competencies

Process analysis
Closing procedures
Analytical skills
Process mapping
Applying month-end and year-end closing best practices





Fast closing defined

Importance and benefits of fast close
Hard, soft and virtual close
Elements of soft close
Vision of 'finance and accounting' function
Activities and purposes of finance and accounting

The finance function as an added value

Usefulness of financial information
Defining the finance function stakeholders
Disconnect between finance and internal users
Tools to identify needs assessment and report user satisfaction

Redesign of the finance function

The paradigm shift
Top information deficiencies
Tools to identify the need for a redesign
Reasons for process redesign
Three steps to carry on process improvement and finance function redesign

Planning the fast close process

Setting up a plan for a fast close
Pre-close process and activities
Implementing the plan and staying in control
Finance process redesign tools and techniques
Cost and cycle time charts
Process maps and value analysis
Identifying process bottlenecks
Organizing fast close resources needed
Shifting close activities
Selecting Key Performance Indicators (KPIs)
Continuous improvements in closing process

Applying best practices in the close process

Enhancing the operating cycle Procurement and disbursement processes Accounts payable
Travel and entertainment
Inventory and cost
Payroll process
Costing and analysis
Commissions and fees

Billing and collection process

Accounts receivable and billing Collections and cash management

Administration and reporting process

The general ledger
Operational budgeting
Fixed assets
Financial reporting
Elements of the close reporting package





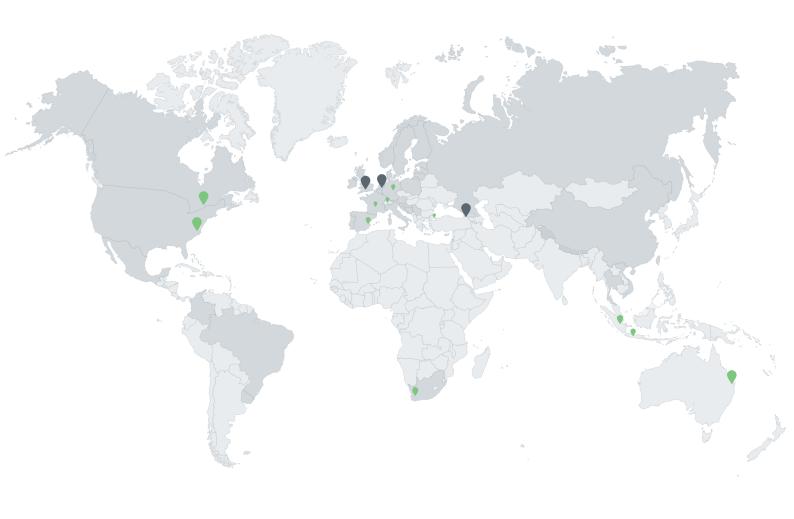
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